

# Workforce Housing

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Mourelatos Lakeshore Resort

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## Why Here?

- Mourelatos Lakeshore Resort Tahoe Vista, CA
  - 41-Year-Old Family Run Business
  - 21 Acres of Lake Front and Forest Resort
  - 2002 2008: Work Force Housing on 12 Acres in Tahoe Vista
- Board Member, Work Force Housing Association of Truckee Tahoe - WHATT
  - Work Force Housing Advocacy
- North Lake Tahoe Resort Association
- North Tahoe Business Association



### The Need

# Businesses That Meet the Need Gain Competitive Advantage:

- Retention
- Stewardship
- Higher Levels of Service
- Innovation

## Communities That Don't Meet the Need Lose:

- Families
- Skilled Workforce
- Economic "Churn"



### Tahoe Vista

- 2002 Approached by Placer County Redevelopment
- 2003 Initially Proposed Plan
  - 144 Units of Deed Restricted Affordable Rentals (Tax Credits)
  - Attempted to Leverage TRPA "Bonus Units" INCENTIVE
  - On 12 Acres of Open Space Surrounded by Development
  - TRPA Requests WFH Study at Request for Submission
- 2003 2005 –Environmental Impact Report
- 2006 2007 Revised Plan and Revisions to EIR
  - 50 Units Deed Restricted Affordable
  - 30 Units Moderate Dead Restricted For Sale
- Late 2007. Project folded. \$750,000 spent ½ by Public Funds



## Keys To Success

#### It Is About Risk

- The Three "Musts" Needed To Invest:
  - 1. Community Support
    - a) There Must Be an Adopted Plan/Vision
    - b) If Not Now, When?
  - 2. Political Will
    - a) Public Sector, Non-Profits and Local Community are Alligned
    - b) Tone of Collaboration Must Be Clear
  - 3. Appropriate Sources of Funds
    - a) Tax Credits
    - b) Local Jurisdictions
    - c) TBID or Real Estate Tax?



## Our Answer Today

- House Employees On Our Forest Side
  - High Loss of Highest and Best Use
  - A Critical Part of Our Success
  - Easiest For Those With Housing Assets
- Provide Transportation Incentives
- M House Local Work Force
  - Other Local Businesses
  - TART Drivers
  - Seasonal Workforce



### **Current Vision**

- 12 Acre Parcel 12 to 25 Units
  - 1. House MLR Work Force
  - 2. Housework Force for Local Businesses Only
- Seek Small Size, High Quality, Low Cost Construction
- Validate and Leverage All Incentives
  - 1. TRPA
  - 2. Placer County
  - 3. Special Districts

#### M Private

- Deed Restricted
- 2. Provide Guaranteed Lower Than Market Rates
- 3. Collaborative of Local Businesses Shared Investment
- 4. Collaborative With All Local Agencies

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